



Annual Report 2011-2012



UNIVERSITÉ
LAVAL



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L'Université Laval¹

Mission

Université Laval, the oldest French-language university in North America, is an institution of international reputation and high academic standards that contributes to society's growth and development

- By training qualified, responsible individuals who promote change
- By advancing and sharing knowledge in a dynamic environment of research and creativity
- A university committed to its community that builds productive partnerships with all sectors of society while staying true to its fundamental mission, independence, and responsibilities
- A model university that gives all members of its community the chance to grow, develop their potential, and establish themselves in a dynamic, stimulating, diverse, and respectful institutional setting
- A modern university that is committed to sustainable development and manages its resources responsibly

Vision

The members of the university community share a stimulating common vision of the future: to become one of the best universities in the world. To that end, Université Laval also intends to stand out by being

- A complete university recognized as an establishment with an international reputation for its students and high quality educational programs
- A university on the cutting edge of research and creation that distinguishes itself on the national and international scenes through its exceptional achievements
- An open university that promotes dialog, cooperation, and the participation of its members in major world issues

Values

The university community's actions are geared to bolstering student success and reflecting the following fundamental institutional values:

- Respect for the diversity of people, societies, knowledge, and ways of thinking
- Humanistic and ethical approach
- Development of critical thinking and judgment
- Personal and community involvement and leadership
- Promotion of creation, innovation, and excellence

¹ Horizon 2012 : Orientations de développement de l'Université Laval



A WORD from the Rector

Université Laval is uniquely positioned in North America and occupies a distinct place within Canadian society and internationally. Its roots run deep throughout Québec, especially in Québec City, which is the wellspring of its development and its many accomplishments made during the 2011-2012 year.

During the past year we employed many approaches to increase the quality of our teaching and research activities and ensure that they reflect the realities of today's world. We introduced several study programs, created new research and teaching chairs in partnership with various stakeholders from Québec society, bolstered support for students at all levels, and reaffirmed our commitment to responsible and sustainable development.

In addition, we added six new undergraduate and graduate programs that are already responding to the emerging needs of today's Québec: a certificate in sustainable tourism, a DESS in ergonomics and another one in innovation, a new bachelor's master's combined program in psychoeducation, the only one in Québec, an undergraduate certificate in management exclusively for distance learners, and a master's in multimedia design, a field that is increasingly important at Université Laval, as shown by the creation of the School of Design in the Faculty of Architecture, Arts and Design.

Continuing the efforts of past years, we improved our distance learning and continuing education component to better meet the needs of an increasingly diversified cohort. Two significant accomplishments confirm Université Laval's leadership in this area: we adopted a distance learning policy and saw UL distance learners enrol for nearly 126,000 course credits during the 2011-2012 year alone, a five-year increase of over 80% when compared to the fewer than 74,000 distance credits of 2008.

Along with improvements to our overall educational offering, we also intensified our research activities, and the 2011-2012 year was again productive: Nearly a dozen educational leadership chairs, four new research partnership chairs, and one new Canada Research Chair were created, for a total of 144 chairs and overall investment of \$220 million.

Sustainable development remains the backdrop for our accomplishments, the connective tissue that links all our activities, decisions, plans, and educational and research programs. I thank my administrative colleagues as well as the members of the board of directors and University Council for their steadfast commitment to help Université Laval continue to progress and extend its impact here and abroad.

Denis BRIÈRE
Rector
Université Laval

A WORD from the Chairman of the Board



If I had to choose one word that reflects the 2011-2012 academic year, it would be “balanced,” describing Université Laval’s budget situation, mode of governance, bicameral foundation, and development approach, which encompasses innovation and conservation as well as awareness of our roots and openness to the world beyond our borders.

It was a true challenge again this year to maintain balanced budgets amid the difficult financial environment facing universities today. Credit for this accomplishment should go first to our collective faculties and units, which have made great strides during recent years to maintain this delicate equilibrium. The unwavering growth of our student body (3.8% for full-time students in 2011-2012) also contributed, attesting to Université Laval’s ability to attract international students: 4,626 of them (at all levels combined) enrolled for the fall 2011 semester, compared to 4,026 in fall of 2009. And growing numbers of students from Québec are eager to study abroad too: nearly 900 of them took part in UL mobility programs in 2011-2012. The increased internationalization of our activities and the 700 or so agreements we have place with educational institutions abroad are clearly fueling student mobility.

Whether they hail from Québec or elsewhere, our students also benefit from a stimulating and innovative learning environment that underwent significant improvement during the past year thanks to some \$300 million of infrastructure investments. The sounds of construction echoed across the campus as the Alexandre-Vachon, Charles-De Koninck, and Jean-Charles-Bonenfant buildings were renovated to meet standards, a sustainable development laboratory for public infrastructure was installed at Pavillon Adrien-Pouliot, the Coop Zone bookstore at Pavillon Maurice-Pollack was expanded, and work continued at Super PEPS.

These are just some of the major issues that occupied members of the board of directors in 2011-2012, a year marked by extensive consultation on university governance and the reelection of Denis Brière, Université Laval’s 25th rector, to a second term. Both events show that nearly all those who comprise our university community desire to maintain continuity. We see this as a sign of confidence and optimism, as well as a clear indicator of success.

In closing, I would like to sincerely thank the members of the board of directors, management team, and all university managers and staff for their cooperation. By continuing to work together, we will ensure that Université Laval remains one of the leading teaching and research universities in Québec, throughout Canada, and worldwide.

A handwritten signature in black ink, appearing to be 'JP' followed by a long horizontal stroke.

John R. PORTER, C.Q., C.L.H, O.A.L, FRSC
Board Chair
Université Laval

L'UNIVERSITÉ LAVAL

at a glance



Students¹

Some **48 000 persons** were enrolled in credited programs and courses at Université Laval for the academic year 2011-2012

The student enrolment for the fall term in 2011 (including credited continuing education courses) was:

- **40 701 total enrolment**, of which 27 % in graduate programs
- **58,5 % women and 41,5 % men**
- **11,4 % of foreign students** for a total of 4 626, of which 2 747 had a study permit and 1 879 were permanent residents

There are **200 student associations** and two umbrella organizations at Université Laval: CADEUL for undergraduates and ÆLIÉS for graduate students

Education

17 faculties

60 departments, schools, and institutes

399 regular programs², of which 172 undergraduate programs and 227 graduate programs

63 short-term programs², of which 34 at undergraduate level and 29 at graduate level (master degree)

4 profiles (sustainable development, international, entrepreneurial, and cooperative)

9 chairs in educational leadership

Some 600 distance courses³ (95% online)

Staff⁴

Some **9 000 staff** in October 15, 2011 :

- **Senior management: 11**
- **Internal auditor and ombudsman: 2**
- **Faculty and department management: 117**
- **Administrative management and executives: 158**
- **Professors: 1,399**
- **Lecturers and teaching assistants: 1, 293**
- **Research professionals: 782**
- **Teaching support staff: 2,775**
- **Administrative staff: 866**
- **Support staff: 1,811**

Some **3500 clinical and associate professors**



¹ Source : Bureau du registraire

² Source : Bureau du secrétaire général

³ Source : Bureau de la formation à distance

⁴ Source : Bureau de planification et d'études institutionnelles

⁵ Source : Vice-rectorat à la recherche et à la création

⁶ Source : Research Infosource – www.researchinfosource.com/top50.shtml

⁷ Source : Bureau du registraire

⁸ Source : Association des diplômés de l'Université Laval



Research⁵

\$299 million in research funds⁶

10 affiliated health and social services institutions

251 research centres, chairs, institutes and groups

- 39 research centers recognized by the University Council
- 2 Canada Excellence Research Chairs
- 74 Canada Research Chairs
- 19 industrial research chairs
- 43 partnership chairs
- 9 research institutes
- 65 other groups

Host to 3 Networks of Centers of Excellence (NCE):

- GEOIDE – GEOmatics for Informed DEcisions
- ArcticNet – Research on the North
- ICIP – Canadian Institute for Photonic Innovations



Diplomas awarded⁷

9 168 diplomas and short-term programs

- 4,532 bachelor's degrees
- 1,685 master's degrees
- 251 doctorates
- 1333 certificates and undergraduate diplomas
- 561 graduate diplomas
- 806 short-term programs, of which 438 at undergraduate level and 408 at graduate level



Campus

Certified "Sustainable Campus", the main campus of Université Laval's is one of the finest in the province of Québec with 1.8 km² whose 64% occupied by green spaces and woodlots

Almost 40 buildings linked by a network of over 5 km of pedestrian tunnels

Two buildings in the historic borough of Old Québec, one in the Lower Town (School of Visual Arts) and the other in the Upper Town (School of Architecture)

Établissement vert Brundtland-certified student residences providing 2,400 rooms on campus

6 million library documents and thousands electronics resources available on the Internet

One of the country's top sports universities with some 350 student athletes competing in 13 Rouge et Or clubs with a long tradition of excellence

Outreach

700 agreements with some 500 institutions of higher education and various organizations in 70 countries

Almost 250,000 graduates working in Québec and all around the world⁸

52 alumni clubs and 6 alumni network worldwide

One of the country's top sports universities, with some 350 student athletes competing in 13 Rouge et Or clubs with a long tradition of excellence



OPERATIONS

Year ended April 30, 2012 (in thousands of dollars)

	OPERATING FUND		RESTRICTED FUND	
	2012 (12 month)	2011 (11 month)	2012 (12 month)	2011 (11 month)
	\$	\$	\$	\$
REVENUES				
Tuition fees	88 619	81 578	—	—
Community services	10 368	8 586	8 957	7 462
External services	20 362	20 139	—	—
Net investment income (note 21)	1 639	1 279	473	(91)
Student services and aide	20 170	19 434	12 329	10 805
Ancillary services	17 555	16 461	—	—
MELS subsidy (note 4)	390 514	348 808	9 744	9 052
Donations				
Fondation de l'Université Laval	232	249	8 348	6 913
Other organizations	—	—	—	—
Other subsidies and revenues	9 667	10 566	177 465	158 552
Amortization of deferred contributions related to capital assets	—	—	—	—
	559 126	507 100	217 316	192 693
EXPENSES				
Teaching and independent research	342 794	304 026	—	—
Community services	8 565	6 252	13 457	13 814
Research	11 545	11 007	182 482	162 121
Support services	121 527	113 544	3 699	2 616
Student services and aide	18 817	17 843	18 235	16 817
Ancillary services	12 492	12 047	—	—
Renovations and redevelopment	—	—	—	—
Interest on long-term debt	2 430	2 033	—	—
Employee future benefits	17 414	38 286	—	—
Amortization of other asset	—	—	—	—
Amortization of capital assets	—	—	—	—
	535 584	505 038	217 873	195 368
Excess (deficiency) of revenues over expenses	23 542	2 062	(557)	(2 675)

CAPITAL ASSETS FUND		ENDEWMENT FUND		SUBSCRIPTION FUND		TOTAL	
2012 (12 month)	2011 (11 month)	2012 (12 month)	2011 (11 month)	2012 (12 month)	2011 (11 month)	2012 (12 month)	2011 (11 month)
\$	\$	\$	\$	\$	\$	\$	\$
-	-	-	-	-	-	88 619	81 578
-	-	-	-	-	-	19 325	16 048
1 161	1 104	-	-	-	-	21 523	21 243
25	20	1 425	(18)	258	139	3 820	1 329
-	-	-	-	-	-	32 499	30 239
-	-	-	-	-	-	17 555	16 461
42 812	39 119	-	-	-	-	443 070	396 979
-	-	-	-	-	-	8 580	7 162
306	208	933	1 032	-	-	1 239	1 240
47 792	26 435	-	-	-	-	234 924	195 553
(27 407)	(11 041)	-	-	-	-	(27 407)	(11 041)
64 689	55 845	2 358	1 014	258	139	843 747	756 791
-	-	-	-	-	-	342 794	304 026
-	-	-	-	-	-	22 022	20 066
-	-	-	-	-	-	194 027	173 128
-	-	501	649	53	879	125 780	117 688
-	-	-	-	-	-	37 052	34 660
-	-	-	-	-	-	12 492	12 047
1 944	1 529	-	-	-	-	1 944	1 529
24 273	21 842	-	-	-	-	26 703	23 875
-	-	-	-	-	-	17 414	38 286
53	53	-	-	-	-	53	53
68 332	65 744	-	-	-	-	68 332	65 744
94 602	89 168	501	649	53	879	848 613	791 102
(29 913)	(33 323)	1 857	365	205	(740)	(4 866)	(34 311)

HONORS

Recipients in 2011-2012

Honorary Doctorate Recipients



ALBERT BANDURA
Canadian psychologist
Honorary doctor of Psychology



ROGER CHARTIER
Professor in Collège de France
et research director in École des
Hautes études en sciences sociales
(EHESS, Paris)
Honorary doctor of Letters



GUY COULOMBE
Sociologist and distinguished
public administrator
Honorary doctor of
sciences



DIDIER CHERPITEL
Founder, president and
member of the Board of
Managers sans frontières
Honorary doctor of business
administra



RICK M. HANSEN
Athlete and president and CEO
of the Rick Hansen Foundation
Honorary doctor



VALENTIN-YVES MUDIMBE
Academic, poet, novelist, essayist
Honorary doctor of Letters



DAVID S. PRECIOUS
Oral and maxillofacial surgeon
Honorary doctor of Science



WILLIAM REES
Ecologist and economist
Honorary doctor



CHRISTOPH THEOBALD
Professor of fundamental
and dogmatic theology at Facultés
jésuites de Paris (Centre Sèvres)
Honorary doctor of Theology



DENIS VAUGOIS
Historian and publisher
Honorary doctor of Letters



Emeritus Professors



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Engineering



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Faculty of Medicine



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Faculty of Medicine



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Faculty of Forestry,
Geography and Geomatics



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JEWIEWICKI KOSS**
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Vice Rector, Research and Creation

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